Appendix 2

	Impact					
		Very Low	Low	Medium	High	Very High
	Very High	VH/VL (7)	VH/L (13)	VH/M (17)	VH/H (23)	VH/VH (25)
	High	H/VL (6)	H/L (9)	H/M (15)	H/H (22)	H/VH (24)
Likelihood	Medium	M/VL (4)	M/L (8)	M/M (14)	M/H (19)	M/VH (21)
	Low	L/VL (2)	L/L (5)	L/M (11)	L/H (16)	L/VH (20)
	Very Low	VL/VL (1)	VL/L (3)	VL/M (10)	VL/H (12)	VL/VH (18)



#### **Likelihood Ratings**

Very Low – (VL)	0 – 5% Extremely unlikely to happen
Low – (L)	6 – 20% Low but not impossible to occur
Medium – (M)	21 – 50% Fairly likely to happen
High – (H)	51 – 80% More likely to occur than not
Very High – (VH)	>80% Almost certain to occur

### **Impact Ratings**

Very Low –(VL)	Minimal loss, delay, inconvenience or interruption. Can be easily and quickly remedied.	
Low – (L)	Minor loss, delay, inconvenience or interruption. Short to medium term effect.	
Medium - (M)	Significant waste of time and resources. Impact on operational efficiency, output and quality. Medium term effect which may be expensive to recover.	
High – (H)	Major impact on costs and objectives. Serious impact on output and/or quality and reputation. Medium to long-term effect and expensive to recover.	
Very High – (VH)	Critical impact on the achievement of objectives and overall performance. Huge impact on costs and/or reputation. Very difficult and possibly long-term to recover.	



#### **Likelihood Ratings**

Very Low – (VL)	
Low – (L)	
Medium – (M)	
High – (H)	
Very High – (VH)	



#### **Impact Ratings**

Very Low –(VL)
Low – (L)
Medium - (M)
High – (H)
Very High – (VH)

Black = Very Severe Risk	<ul> <li>There is concern about this risk</li> <li>Disastrous impact on reputation and business continuity</li> <li>Comprehensive action is required immediately</li> </ul>
Red = Severe Risk	<ul> <li>There is concern about carrying this risk</li> <li>Consequences of risk materialising would be severe but not disastrous</li> <li>Some immediate action required plus the development of a comprehensive action plan</li> </ul>
Yellow = Material Risk	<ul> <li>There is unease carrying this risk</li> <li>Consequences of risk not severe and can be managed via contingency plans</li> <li>Action plans developed</li> <li>Status of risk to be monitored regularly</li> </ul>
Green = Manageable Risk	<ul> <li>Content to carry this risk</li> <li>Consequences of risk relatively unimportant to business</li> <li>Status of risk should be reviewed periodically</li> </ul>



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Impact						
		Very Low	Low	Medium	High	Very High
	Very High	VH/VL (7)	VH/L (13)	VH/M (17)	VH/H (23)	VH/VH (25)
	High	H/VL (6)	H/L (9)	H/M (15)	H/H (22)	H/VH (24)
Likelihood	Medium	M/VL (4)	M/L (8)	M/M (14)	M/H (19)	M/VH (21)
	Low	L/VL (2)	L/L (5)	L/M (11)	L/H (16)	L/VH (20)
	Very Low	VL/VL (1)	VL/L (3)	VL/M (10)	VL/H (12)	VL/VH (18)

Black = Very Severe Risk	<ul> <li>There is concern about this risk</li> <li>Disastrous impact on reputation and business continuity</li> <li>Comprehensive action is required immediately</li> </ul>
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